

2922/203  
2914/203  
**PROJECT MONITORING AND EVALUATION**  
November 2022  
Time: 3 hours



**THE KENYA NATIONAL EXAMINATIONS COUNCIL**

**DIPLOMA IN PROJECT MANAGEMENT  
DIPLOMA IN ENTREPRENEURSHIP**

**PROJECT MONITORING AND EVALUATION**

**3 hours**

**INSTRUCTIONS TO CANDIDATES**

*This paper consists of SEVEN questions.  
Answer FIVE questions in the answer booklet provided.  
All questions carry equal marks.  
Candidates should answer the questions in English.*

**This paper consists of 2 printed pages.**

**Candidates should check the question paper to ascertain that both pages  
are printed as indicated and that no questions are missing.**

1. (a) Highlight **five** queries that may arise during financial monitoring in project management. (10 marks)
- (b) Outline **five** qualities of an effective project evaluation process. (10 marks)
2. (a) Explain **five** ways in which an organization may make use of a project process report. (10 marks)
- (b) During project evaluation exercise, it is important to involve stakeholders at all stages. Highlight **five** such stages. (10 marks)
3. (a) Explain **five** characteristics of good monitoring and evaluation indicators. (10 marks)
- (b) Outline the information that should be contained in an audit mission statement. (10 marks)
4. (a) Explain **four** factors considered by a project team when preparing a monitoring and evaluation report. (8 marks)
- (b) Explain **six** reasons for preparing a project monitoring plan. (12 marks)
5. (a) Project team meetings play an important role in the success of project monitoring and evaluation. Highlight **six** such roles. (12 marks)
- (b) Highlight the steps followed by a project team when selecting project performance indicators. (8 marks)
6. (a) Explain **five** consequences of not carrying out a project audit. (10 marks)
- (b) Explain **five** factors that may influence the choice of the communication channel when releasing project evaluation results. (10 marks)
7. (a) Explain **five** ways in which an organization may make use of project quality audit results. (10 marks)
- (b) Highlight **five** objectives of undertaking a formative project evaluation. (10 marks)

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